



### Service and job specific context statement

| Directorate:    | Children and Young People's Service                    |  |
|-----------------|--|--|
| Service:        | Children and Families                                  |  |
| Post title:     | Team Manager No Wrong Door (seconded to Middlesbrough) |  |
| Grade:          | Ν  |  |
| Responsible to: | Group Manager No Wrong Door                            |  |
| Staff managed:  | Manages a multidisciplinary team                       |  |
| Date of issue:  | October 2019   |  |
| Job family:     | C&S - Care & Support                                   |  |

#### Job context

As part of the Children and Young People's Service you will be working with colleagues who have a commitment to shared values and the common purpose of developing a culture of inter-agency working; including statutory bodies, third and private sector organisations. There is a commitment to ensure that strategic visions are translated into local plans in collaboration with professionals, partners and service users.

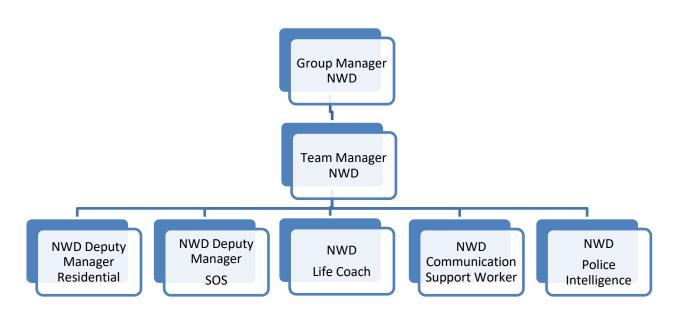
You will be employed by North Yorkshire County Council and seconded to work within a host local authority. You will be the responsible manager for the host local authority's No Wrong Door Hub and will support the successful development and integration of No Wrong Door with the host authority and their partner agencies.

Sitting within the Children and Families service (CFS) the post holder will drive forward the effective delivery of the 'No Wrong Door' methodology and core offer. The post will lead and manage a range of services, support and placements for both looked after children and those on the edge of care ensuring interventions include embedded specialist roles, in line with core assessments and care plans. Key characteristics of this post are: effective leadership and management skills with the flexible deployment of a significant and resilient staff team. The post will manage a 24 hour service and be able to progress plans for complex adolescents working effectively with key (CFS) teams and partners.

This post has responsibility for the management of significant financial resources and the service must be delivered within nationally defined regulations and standards. The post requires an enhanced DBS.



Structure



## Job Description

| Job purpose               | Responsible for the management of the 'No Wrong Door' Hub (East or<br>West), a multi-agency partnership between the Local Authority, Police<br>and Health. Responsible for a range of diverse placement options for the<br>most complex, high risk young people including residential care and out<br>of hour's provision. Also service delivery for Edge of Care, Activities and<br>Bespoke placements for up to 50 young people at any time.  |
|---------------------------|---|
| Operational<br>management | <ul> <li>Responsible for integrated management of hub placements, edge of care, activities, bespoke and 28 day strategy placements, including Unaccompanied Asylum Seeking Children when required</li> <li>Ensure Service and Team Plans are developed and delivered</li> <li>Provide guidance and operational oversight as necessary outside normal office hours to support the robust prevention of children becoming unnecessarily looked after</li> <li>To carry out duties, as required, under the Councils complaints, disciplinary and grievance procedure, including the functions of an investigating officer across all settings</li> <li>Ensure effective collaboration with housing and leaving care to deliver a streamlined service across a range of provision and into independent living</li> <li>Ensure quality assurance and deliver against key performance targets</li> <li>Support the development of the NWD methodology regionally and nationally including influencing decision and policy makers</li> <li>Manage the recruitment, training, service development and quality of NWD</li> </ul> |



|                                 | Rigorously self-assess against standards, regulations and Ofsted inspection  |
|---------------------------------|--|
|                                 | <ul><li>frameworks</li><li>Provide clear management, leadership and direction to the NWD Hub using</li></ul>   |
|                                 | <ul><li>evidence based models including Signs of Safety and Restorative Practice</li><li>Effectively deliver on and review the Hub's Statement of Purpose</li></ul>  |
| Communications                  | <ul> <li>In collaboration with the Group Manager – NWD, ensure there is an effective flow of information with the service, peers, senior leadership, Elected Members, Looked after Children's Groups, Multi- Agency partnerships, and key government departments</li> <li>Ensure services establish rapport and respectful, trusting relationships with children, young people, their families and carers</li> </ul>   |
|                                 | <ul> <li>Ensure young people are involved in the development of services through<br/>consultation, participation and focus groups</li> </ul>   |
|                                 | <ul> <li>To be a key enabler for reducing LAC and safely maintaining young people in their<br/>communities in a planned or an emergency basis</li> </ul>   |
|                                 | <ul> <li>Present information through public speaking at local, regional and national events in<br/>line with NYCC expectations</li> </ul>  |
|                                 | Ensure that the service provides effective, child friendly recording   |
| Partnership / corporate working | <ul> <li>Develop and maintain multi-agency networks, ensuring NWD is kept at the forefront<br/>of strategic developments and partner's priorities, at all levels</li> </ul>  |
|                                 | <ul> <li>Develop and maintain good working relationships with both internal colleagues and<br/>partners</li> </ul>   |
|                                 | <ul> <li>Deliver an integrated service working to the NWD culture and practice model</li> <li>Work effectively and collaboratively with case holding Team Managers</li> </ul>  |
|                                 | <ul> <li>Ensure interagency collaboration to deliver aspirational practice and creative<br/>education packages for complex young people</li> </ul>   |
| Resource<br>management          | <ul> <li>Provide clear oversight, management and prudent control of complex financial resources</li> </ul>   |
|                                 | • Support wider service targets in C&F through delivery of timely, flexible support 24/7 to meet fluctuating and at times intensive demand   |
|                                 | <ul> <li>Provide rigorous challenge to meet young people's care plan i.e. Finding and<br/>Matching Panel</li> </ul>  |
|                                 | <ul> <li>Provide a training plan for the service, including induction, safeguarding, child<br/>protection and support a NWD learning culture</li> </ul>  |
|                                 | <ul> <li>Deliver a service in accommodation that is fit for purpose and meets the needs of<br/>complex young people</li> </ul>   |
|                                 | <ul> <li>Forward plan to ensure resources are effectively managed and risks identifies early.</li> <li>Ensure services meet need in relation to health, welfare and development and provide care based on evidenced based and aspirational practice</li> </ul>   |
| Systems and<br>information      | <ul> <li>Ensure compliance with Freedom of Information requests by collating, analysing,<br/>and releasing appropriate information.</li> </ul>   |
|                                 | <ul> <li>Collate, analyse and report on key performance information and targets</li> <li>Ensure there are robust effective systems in place that provide suitable evidence to Ofsted and HMI inspectors for wider County Council inspections</li> <li>Ensure effective use of Liquid Logic Children's System and husiness intelligence to Children's System and hu</li></ul> |
|                                 | <ul> <li>Ensure effective use of Liquid Logic Children's System and business intelligence to<br/>review performance, set targets and develop improvement and action plans</li> </ul>   |
| Strategic<br>management         | <ul> <li>Manage the creation and development of links with local communities and services</li> <li>Provide effective performance management providing outstanding services</li> </ul>  |



|              | <ul> <li>Provide manager representation and insight at appropriate meetings and panels and contribute to the management of the NWD budget (which includes a range of placements, support and services with additional resource implications).</li> <li>Deliver high standards of practice in the context of rapidly changing national policy, guidance and inspection frameworks</li> <li>Take lead responsibility for Health and Safety across the NWD Hub</li> </ul> |
|--------------|--|
| Safeguarding | <ul> <li>Be responsible for promoting and safeguarding the welfare of young people</li> <li>Lead on any safeguarding issues, manage investigations, complaints and any issues around whistleblowing including LADO investigations and reports to Ofsted</li> <li>Ensure services are safeguarding compliant, making effective use of support services including legal, insurance and HR</li> </ul>   |

## **Person Specification**

| Essential upon appointment  | Desirable on<br>appointment  |
|---|--|
| <ul> <li>Knowledge</li> <li>Knowledge of current philosophy in child care</li> <li>Detailed knowledge of National Minimum Standards, Children's Homes<br/>Regulations and Safeguarding frameworks</li> <li>Knowledge of the legal framework for working with children &amp; families</li> <li>Knowledge of current best practice in child placement services</li> <li>Detailed awareness of current national developments for children and<br/>families</li> <li>High degree of understanding around the latest research and evidenced<br/>based interventions</li> <li>Evidence of business acumen</li> <li>An understanding of political and government policy drivers</li> </ul>   | <ul> <li>Knowledge of relevant<br/>research</li> <li>Excellent knowledge of<br/>Restorative Practice and<br/>Signs of Safety</li> </ul>  |
| <ul> <li>Experience</li> <li>Substantial and relevant experience of working with complex young people and families</li> <li>In depth experience of people and budget management</li> <li>Experience of intra and inter-agency work</li> <li>Experience of supervising a range of staff</li> <li>Experience of project and change management</li> <li>Experience of working with a range of colleagues and partners</li> </ul>   | <ul> <li>Experience of collaborative,<br/>effective partnership<br/>working</li> <li>Experience of presenting to<br/>a range of forums including<br/>outside of NYCC</li> <li>Experience of working with<br/>data and academic<br/>evaluation</li> </ul> |
| <ul> <li>Occupational Skills</li> <li>Ability to demonstrate effective leadership and motivate teams</li> <li>Ability to relate to and communicate positively with complex adolescents</li> <li>Ability to effectively plan and manage dispersed services and resources</li> <li>Highly effective communicator who influences effective partnerships and delivers aspirational outcomes</li> <li>Ability to manage and develop new ways of working, including integration with other key agencies and partners</li> <li>Strong performance management with ability to plan, audit and evaluate</li> <li>Ability to monitor services and practices to ensure agreed national standards are maintained and to intervene constructively when required</li> </ul> | Experience of working<br>across different aspects of<br>social work activity   |





| <ul> <li>Ability to positively plan for and implement solution focussed change to effectively improve services</li> <li>Ability to lead service delivery to predict potential policy direction</li> <li>Excellent organisation skills and ability to autonomously prioritise work</li> <li>Ability to appropriately professionally challenge and be challenged</li> <li>Strong commitment to Anti Discriminatory Practice</li> <li>Excellent verbal, written, IT and presentation skills</li> <li>Ability to understand complex performance information, complete detailed analysis and competently use information</li> <li>Strong budget management skills</li> <li>Professional Qualifications/Training/Registrations required by law, and/or essential for the performance of the role</li> <li>Hold a final level professional qualification e.g. CQSW, CSS, DIPSW or equivalent</li> <li>Level 5 Diploma in Leadership and Management for Residential Childcare or equivalent, as outlined in the 'Guide to the Children's Homes Regulations including the quality standards -April 2015' (or willingness to undertake it)</li> </ul> | <ul> <li>Degree level qualification</li> <li>QCF Level 5 management qualification</li> </ul> |
|---|--|
| <ul> <li>To be available and prepared to work evenings and weekends</li> </ul>  |  |
| Ability to meet the travel needs of the post.   |  |
| Behaviours  | <u>Link</u>  |

NB – Assessment criteria for recruitment will be notified separately.

Optional - Statement for recruitment purposes: You should use this information to make the best of your application by identifying some specific pieces of work you may have undertaken in any of these areas. You will be tested in some or all of the skill specific areas over the course of the selection process.